



COLUMBIA COUNTY ECONOMIC DEVELOPMENT ADVISORY BOARD

971 W Duval St, Suite 150

Lake City, FL 32055

AGENDA

July 16, 2026 8:30 A.M.

Opportunity for public comment shall be in accordance with Rule 4.704. Each person who wishes to address the Economic Development Advisory Board or any discussion and action agenda item shall complete one comment card for each item and submit the card or cards to County Economic Development staff in the front of the meeting room. Cards shall be submitted before the meeting is called to order.

Rules of decorum and rules for public participation are attached to the agenda handouts.

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1. Call to order: Commissioner Tim Murphy
 2. Pledge to U.S. Flag
 3. Roll call
 4. Request for additions or deletions to agenda
 5. Action and Discussion items
 - a. Action items
 - i. Approve the minutes from May
 - b. Discussion items
 - i. Stand Up Rural America July 28th-30th
 - ii. Proposed Data Center Workshop
 6. Open public comments to the Board: 3-minute limit
 7. Next advertised meeting: August 20, 2026
 8. Adjournment

Columbia County Economic
Development Advisory Board

May 21, 2026, 08:30 A.M.

The Columbia County Economic Development Advisory Board (EDAB) met in a regularly scheduled meeting held at 971 West Duval Street, in the Tourism Development Council Conference room. The meeting was called to order by Chairman, Timothy Murphy followed by the Pledge of Allegiance to the Flag of the United States of America.

Committee Members Present:

Timothy Murphy, Chairman

Jeff Simmons

Randy Thomas

Chani Walker

Nick Patel – (not present)

Don Rosenthal, (City of Lake City)

Mark Magstadt

Joey O'Hern, (Chamber of Commerce)

Others in Attendance:

Jennifer Daniels, Economic Development Director

Joel Foreman, County Attorney

David Kraus, County Manager

Seth Lane, County Planner

Melissa Williams, Deputy Clerk

Dennis Rivera, Public Information Officer

Additions & Deletions: None.

1. Action and Discussion items – Jennifer Daniels, Economic Development Director

- i. Approve the minutes of the Board Meeting from 04/16/2026

MOTION by Joey O'Hern to approve Board minutes from April 16, 2026. SECOND by Mark Magstadt. The motion carried unanimously.

- ii. Request for Incentive: Sunstop Hwy 441 North- Katie Marzolf

- **SunStop's Incentive Request for New Travel Center**

- Sun Stop is requesting tax waivers for a new Travel Center project in Columbia County.
- The project involves tearing down an existing store on Highway 41 and building a new facility.
- The total investment is nearly \$21 million, including a \$16.9 million investment in the new location and over \$4 million for the original land and building purchase.
- The new facility will be approximately 32,000 square feet on a property of over 10 acres and will be a 24-hour travel center for truckers, including a deli (Eat's Southern Cooking), a Wendy's, scales, and showers.
- Randy Thomas asked the question when is it set to open?
- Katie Marzolf stated that the projected opening date is January of next year and construction is going on now.

- **Economic and Community Impact**

- The project is expected to create 55 full-time jobs (increasing from the current seven employees) with wages ranging from \$35,000 to \$93,000 annually.
- Employee benefits include paid health insurance, 401k, and paid vacation.
- The project will indirectly support hundreds of jobs by using local contractors and subcontractors.
- Sun Stop has a history of community enrichment, donating over \$500,000 to Shand's Children Hospital and over \$150,000 to the local community college.
- The company has also contributed over \$50,000 in the last three years to various local charities and organizations.
- Sun Stop encourages employee volunteerism in community events like the Christmas parade and Chamber of Commerce activities.

- **Project Scorecard and Incentive Details**

- The project is not considered a target industry in Florida.
- Timothy Murphy, Chairman explained the capital investment.
- The capital investment of \$16.9 to \$17 million earns four points on the scorecard. The canopy and fuel pumps are considered part of the business infrastructure.
- Chani Walker had a question about how many stores there are?
- Katie Marzolf answered they have 13 stores and will redo all stores.

- Timothy Murphy, Chairman had a question about how many truck spots?
- Katie Marzolf answered she did not have the total numbers.
- The project creates enough new full-time employees (FTEs) to earn three points.
- The average wage will not exceed the \$45,000 threshold, so no points were awarded for wages.
- Jennifer Daniels, Economic Development Director spoke about the score sheet-see the attachment.
- Jeff Simmons asked the question was this for a rebate or an abatement.
- Jennifer Daniels, Economic Developer Director- stated it was a rebate.
- The total score is nine points. The Board has the discretion to award additional points based on subjective criteria.
- Jennifer Daniels, Economic Development Director spoke that it goes to BOCC Board, and they will sign off on it. Document then becomes official. Then you make the first assessment.
- A proposed incentive is a 75% tax rebate for seven years, followed by 50%. The incentive is currently structured as a rebate.
- **Discussion on Tax Revenue**
 - The current tax revenue from the project site is \$5,400.00
 - The new store is projected to generate more property tax than all of Sun Stop's other stores in the county combined.
 - The new facility will increase fueling stations for trucks from four to seven or eight and for cars from eight to twelve.
 - Jeff Simmons spoke about fueling trucks and that currently need fuel tax with expansion.
 - The partnership with Pilot's One Nine program is expected to drastically increase fuel gallons sold.
 - Fuel taxes (Tier 1 and Tier 2) are used for road funding, and the new facility is expected to significantly increase these contributions.
 - David Kraus, County Manager spoke about the Department of Revenue, the tiers are for one and two are gas tax, property, sale tax and fuel transportation.
 - Jennifer Daniels, Economic Development Director stated that there is only 1-Tier 2 and that is Love's Truck Stop.
 - David Kraus, County Manager spoke about the fuel taxes goes to the roads.
 - The exact formula for tax distribution among the county, city, and town is complex and managed by the Department of Revenue.
- **Infrastructure and Other Details**
 - Sun Stop worked with the city to expand a water line to support the new development and future growth in the area.
 - Jennifer Daniels, Economic Development Director spoke about the gap in the water line and how they worked with the city to support future growth.
 - Chani Walker spoke about the gap in the water line.

- The request for a tax incentive is intended to offset the cost of this infrastructure improvement.
- The facility will include Tesla charging stations and potentially truck charging stations in the future.
- Randy Thomas spoke about the charging station are a gray area.
- Revenue from EV charging is a "gray area," and there is currently no county tax structure for it.
- Jennifer Daniels, Economic Development Director spoke about there is no payback for the county for electric charging station.
- **Discussion on SunStop's Abatement Request**
 - It was suggested that SunStop has met the requirements to ask for the abatement as of the meeting date.
 - The request will be sent to the Board of County Commissioners for a final decision.
 - A motion was made, seconded, and passed to proceed with sending the request to the Board of County Commissioners.
 - It was clarified that meeting minimum requirements does not obligate the Board to grant an incentive; it is a voluntary decision.

Economic Incentive Programs and Verification

- **Rebates vs. Tax Abatements**
 - **Rebates:** Companies pay the full assessed property tax, then apply for a partial refund based on meeting performance criteria. The county's external auditors review these payments as part of the annual audit.
 - **Abatements:** The property appraiser's office directly assesses the property at a reduced value based on the negotiated agreement. The company never pays the full tax amount. This process involves the appraiser's office verifying compliance annually before the tax roll is set.
- **Structure and Conditions of Rebate Agreements**
 - Rebate agreements are structured as multi-year arrangements (often seven years), and companies must apply for the rebate annually.
 - If a company fails to meet the terms in a given year (e.g., dropping below the required number of employees or not meeting construction terms), they lose the rebate for that specific year, but the overall agreement is not voided.
 - A question was raised about whether the rebate passes to a lessee (e.g., Wendy's). The response was no, as the property owner is responsible for the taxes.
- **Incentive Verification and Auditing**
 - An Economic Development Agreement will be drafted, specifying the investment amount, building size, and number of hires.
 - The Economic Development department verifies compliance by checking property appraiser records and using redacted payroll reports from the company's payroll provider to confirm headcount.
 - A suggestion was made to require certified third-party audits for large rebate requests to ensure accuracy beyond the current "honor system."
 - The County's annual financial audit includes a compliance component where incentive payouts are reviewed by the auditor.
- **Discussion on Tangible Asset Depreciation**

- A concern was raised that the current "honor system" for valuing tangible assets does not consistently apply depreciation, which could affect the incentive amount over time.
- The property appraiser's valuation is used, but it was noted the appraiser does not audit these figures. This is a common issue across Florida.
- It was clarified that since the incentive is a percentage of taxes paid, the rebate amount decreases if the appraised value and taxes paid decrease.

- **The Nature and Timing of Incentives**

- A concern was raised about offering incentives for projects already underway, questioning whether it's a true incentive or a gift.
- It was noted that incentives are critical for new businesses, while existing local businesses expanding may not be aware of assistance until after they start and encounter unforeseen costs.
- Past practice involved companies signing an affidavit stating the incentive was a critical factor in their decision.
- Dale Williams made a comment that Columbia will not get a rebate it will get audited. Abatement will go to the corporate office on site and notify the appraiser before it goes on the tax roll, it is supervised. Jennifer Daniels, Executive Development Director made a comment about abatement.

Joel Foreman, County Attorney made a comment that the audit will look like a 3-party check-rebate. On the abatement, the Property Appraiser office will go out and assess the property and certifies the agreement which is executive.

Discussion ensued.

Timothy Murphy, Chairman spoke about the types of abatements to the Board of County Commissioners, there are issues coming up in the Legislature in rural counties -EMS.

Chani waler spoke about not do anymore incentives.

- Timothy Murphy, Chairman stated reason cited is the need to re-evaluate the entire incentive program due to increasing costs for the city, county, and sheriff department.
- Timothy Murphy, Chairman spoke about the city and the county working together on a workshop on housing incentives.
- Jeff Simmons stated that incentives are critical in economic agreements. An audit is a good thing. He stated that he does not agree to stopping the incentives.
- Discussion ensued.
- Mark Magstadt asked the question if we can say no.
- Jennifer Daniels, Economic Development Director stated that yes, they can say no.
- Randy Thomas made a comment about it going to BOCC.
- David Kraus, County Manager stated that we are not required to give incentives but do listen to the Advisory Board.

- **Discussion on Tax Abatement Ordinance**

- Jennifer Daniels, Economic Development Director requested for this item an ordinance update regarding tax abatements to be tabled for a later time.

Housing Analysis and Comprehensive Plan Update

• Housing Data & Inventory Analysis

- Kristen Reed from Kimley Horn presented a housing data analysis to update the county's comprehensive plan for a timeframe extending to 2050.
- As of April 1, 2024, the county population was ~72,000. Projections show growth to 80,900 residents by 2050.
- Based on 2.5 people per household, the total housing need by 2050 is over 32,000 units.
- With ~30,000 existing units, there is a projected deficit of about 2,300 dwelling units.

• Population Projections and Data Sources

- Data is sourced from the University of Florida's Bureau of Economic and Business Research (BEBR) and the UF Schenberg Center for Housing.
- Columbia County's growth of 1.7% from 2016 to 2023 is relatively low for Florida. The 2020 U.S. Census data is considered potentially unreliable due to the pandemic.
- The state mandates that comprehensive plans be updated every seven years, but the county can review its data annually.

• Land Use Capacity and Development Potential

- The county's future land use map shows a development potential of just under 5,500 new units, with most capacity within the Designated Urban Development Area (DUDA).
- As development typically occurs at 50-80% of maximum capacity, the county has sufficient capacity on paper, but encouraging development within the DUDA is critical.

• Strategies to Incentivize Development

- Jennifer Daniels, Economic Development Director spoke about the primary recommendation to incentivize development within DUDA.
- Proposed methods include creating mixed-use node and corridor overlays in the zoning code to allow higher densities, expediting permitting, and using the new Planned Urban Development (PUD) zoning option.

- Mark Magstadt spoke about the 100 calls coming in and where to send them. Seth Lane, County Planner stated that most calls are about rezoning for multi-family. The biggest problem is the land does not have water or sewer.
- Seth Lane, County Planner spoke about PUD and true planning with vision check density and infrastructure.
- Jennifer Daniels, Economic Development Director made a comment about the list of check boxes and what you can build on it. PUD is a good tool.
- Seth Lane, County Planner spoke about the corridors and overlay plan in place.
- Joey O'Hern asked the question about the status.
- Kristen Reed made the comment that they are working on it still in the early stages.
- **Collaboration with Lake City on Planning and Zoning**
 - State law requires the county to send comprehensive plan changes to municipalities for review.
 - Communication with Lake City is crucial, and the city is reportedly updating its own plan to ensure cohesion with the county's efforts.
 - Timothy Murphy, Chairman spoke about heading off and the program Jeff Hampton, Property Appraiser has in for new developer
 - Jennifer Daniels, Economic Development Director spoke about path to permitting and there is a plan to get it there.
 - Timothy Murphy, Chairman was speaking about the Florida Legislature.

Regulations and Challenges of Accessory Dwelling Units (ADUs)

- **Current and Proposed ADU Standards**
 - Current ADUs are limited to 800 sq ft or 75% of the primary dwelling area or lots of a half-acre or more.
 - A proposal was made to increase the maximum size to 1,000 sq ft to allow more single-wide mobile homes to qualify, which is crucial for mortgage appraisals.
- **Special Temporary Use Permits (STUBs) vs. ADUs**
 - Many mobile homes are approved via a STUB for family use, which requires the unit to be removed if the land is sold.

- Issues arise when the property owner also owns the mobile home, as it is then considered real property, which is not allowed under a STUB and creates financing problems during sales.
- ADUs are intended to share power with the primary residence, while many units under STUBs have separate power poles, disqualifying them as ADUs.

- **Zoning, Land Sales, and Buyer Awareness**

- Buyers often purchase land without checking zoning regulations. A poster will be placed in the clerk's office advising people to contact planning and zoning.
- There is confusion over "lots of record" (land existing before 1991 zoning), which are eligible for a one-time split but must still meet current zoning to be buildable.
- Timothy Murphy, Chairman spoke about the LDR was last updated in 1991.
- Chani Walker asked a question about how did UF come up with their numbers?
- Kristen Redd stated they use a county.
- Seth Planner, County Planner stated that Columbia County had a 1.7 percent growth.
- Chani Walker asked the question how often they will update the number.
- Joey O'Hern spoke about the last census done in 2020, number in the current state.
- Discussion ensued.

Importance and Future of ADUs

- ADUs and STUBs are seen as a necessary option for multi-generational living and affordability.
- There is an expectation that the state will address ADU regulations, potentially allowing them for rental purposes, which could create complications as rentals legally require separate power meters.

Economic and Development Update for Columbia County

Economic Development Director Report – Executive Director, Jennifer Daniels

Project Updates:

Northside: The Bell Street Corridor, Sun Stop and FPL Project Illumination

Westside Commercial: Rushmore Subdivision, ClearSky Rehabilitation Hospital, Road Rangers and Recoil Trampoline Park

Eastside: Robbins Manufacturing Company, Tallman Equipment Company, Cold Storage with 2 expansions, Southeast Milk Inc., Price Creek Solar Energy Center and North Florida Industrial Railroad LLC.

Southside: Ava Crest Subdivision and Busy Bee Travel Center

Projects under construction or completed include FPL's "Project Illumination" storm response center, Sun Stop, Rushmore subdivision, Recoil Trampoline Park, and ClearSky Health Rehabilitation.

- Other developments include Robbins Manufacturing Company (abatement), US Cold Storage (expansion), Equipment Share (open), Southeast Milk Inc.
- The North Florida Industrial Railroad partnership is servicing the North Florida Mega Industrial Park.
- Agro-Liquid is expected to be operational soon.
- The Price Creek Solar Energy Center's first 74.5-megawatt facility is operational.
- FPL's Pivot to Battery Storage
 - FPL is now investing in large-scale battery storage systems, which are not subject to the same tax moratorium as solar, thus generating more tax revenue and stabilizing the power grid.
- Economic Impact
 - Ten companies have created approximately 180 direct jobs and over \$180 million in capital investment, leading to 100 indirect/induced jobs and a total economic impact of about \$10 million locally.
- Future Economic Development and Targeted Industries
 - Florida's targeted industry sectors include Aerospace, Ag-Tech, Energy Security, IT, and Life Sciences.
 - The county is receiving RFIs from industries like building supply distribution, colocation/edge data centers, and advanced manufacturing. A purchase agreement is in place for 60 acres at the industrial park for a building supply company.
 - Chani Walker spoke about the Data Centers.
 - Jennifer Daniels, Economic Development Director stated that this is not the kind of Data Center that uses a lot of power and water.

- Angela Coppock spoke about the need to expand CTE programs to develop a talent pool for these new industries.

Board Comments:

Mark Magstadt made a comment about property taxes and adjusting the incentives.

Jennifer Daniels, Economic Development Director made a comment about only getting what the property appraiser says.

Dale Williams made a comment about the incentives that are not fixed amount certified 50 %. What they start out with may not be what they get.

Jennifer Daniels, Economic Development Director stated the is done vote every 8 years on how we decide on the scoresheet and need to re-visit.

Timothy Murphy, Chairman spoke about the audit that takes place is done by the Clerk of Courts and must justify the money.

Jennifer Daniels, Economic Development Director as we grow, it moves up the tangible amount.

Discussion ensued.

Dale Williams spoke about the utilities and the tax roll for value. Property tax was in the land and value.

Seth Lane, County Planner spoke about real property and mom and dad.

Chani Walker spoke about ADU and ½ acre lot or more and primary residence. Could it be increased to 100 square feet?

Seth Lane, County Planner stated if the land is sold the mobile home must be moved. Real Property or if the buyer, ADU shares the power and is allowed in residential area.

Timothy Murphy, Chairman spoke about the safeguard and Buyer Beware. Make a poster to check with the Planning and Zoning Department and Seth Lane.

Dale Williams made a comment about putting an elder family member temperately is a good thing.

- **Open Public Comment to the Board: 3- minutes limit. None.**
- **Next advertised meeting: June 18, 2026**
- **Adjournment:**
There being no further business, the meeting was adjourned at 10:49 A.M.

ATTEST:

Timothy Murphy, Chairman

Columbia County Commissioner

James M. Swisher, Jr.

Clerk of Court & County Comptroller



2026 STAND UP RURAL AMERICA SUMMIT

Press Release

FOR IMMEDIATE RELEASE

Contact: Lorie Vincent, President, ACCELERATION by design, LLC
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2026 NATIONAL RURAL ECONOMIC DEVELOPMENT SUMMIT TO BE HELD IN LAKE CITY, FLORIDA

The 2026 Stand Up Rural America Summit, a national economic development forum created exclusively for rural communities, will be held July 28-30, 2026, in Lake City, Florida. The Summit will bring together nationally recognized subject matter experts, dynamic panelists, and accomplished economic development practitioners to share innovative ideas, proven strategies, and real-world success stories that are transforming Rural America.

The Summit is hosted by ACCELERATION by design LLC, an economic development consulting firm based in Austin, Texas. President Lorie Vincent explains, *"It has been my privilege to work with more than 450 rural communities and regions throughout my 35-year economic development career. I have witnessed firsthand both the opportunities and the challenges facing Rural America. Bringing together these topics, presenters, and participants places proven, practical tools into the hands of community changemakers while creating an environment that inspires collaboration, innovation, and immediate action."*

Attendees will explore timely topics including bold economic development strategies, entrepreneurship, maximizing local, state, and federal resources, regional collaboration, workforce and talent development, youth and career initiatives, downtown revitalization, local leadership development, memorable marketing, technology, digital tools, communications, and much more. Enjoy more than 20 nationally renowned trailblazers from across the USA including Steve Lerch, Amy Holloway, Tom Ziglar, Lorie Vincent, Denny Spinner, Sarah Beth Stewart, Mary Swoope, Jennifer Daniels, Shellie Phelps, Nancy Windham, Jeff Hendry, Terry Burroughs, Jimmy Norris, Richard Williams, Jeff VanHook, John Meadows, Nicole Acosta, Alysia Cook and a very special panel featuring some of Lake City's most dynamic and impactful professionals.

Designed specifically for rural communities, the Summit equips participants with practical, actionable strategies they can implement immediately to strengthen their cities, counties, regions, and states. Through engaging keynote presentations, interactive panel discussions, case studies, networking opportunities, and collaborative conversations, attendees will leave inspired, connected, and prepared to drive meaningful economic growth in their communities while celebrating the unique strengths that make Rural America exceptional.

The Summit is designed for Economic Development Organizations, Chambers of Commerce, cities, counties, regional partnerships, utilities, lenders, workforce organizations, businesses, downtown organizations, community leaders, elected officials, and anyone committed to advancing the growth and long-term prosperity of Rural America.

Hosted locally by Columbia County Economic Development, the Summit will take place across three outstanding venues in the Lake City area: Florida Gateway College, The Blanche, and The Woods.

Since its inception, Stand Up Rural America events have been hosted in Tulsa, Oklahoma; Charleston, West Virginia; Somerset, Kentucky; Mulvane, Kansas; Laurel, Mississippi; Decorah, Iowa; French Lick, Indiana; Canyon, Texas; Gonzales, Texas; Shawnee, Oklahoma; and Prattville, Alabama, bringing together hundreds of leaders dedicated to strengthening rural communities across the nation.

Sponsorship and exhibitor opportunities are still available and registration remains open. To learn more about the 2026 Stand Up Rural America Summit, visit www.StandUpRuralAmerica.com.

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**COLUMBIA COUNTY
BOARD OF COUNTY COMMISSIONERS
Economic Development Advisory Board**

The Columbia County Board of County Commissioners welcomes you to our Economic Development Advisory Board Meeting. Below you will find the Rules of Decorum and the Rules of Public Participation, which we request be followed if you choose to participate. Attached is the agenda for this meeting.

RULES OF DECORUM

1. Commissioners, county staff, members of the public, and any other person speaking during any meeting shall be respectful to the Board and all others and shall refrain from making personal attacks of any kind. Any person who becomes disorderly or fails to confine remarks to the identified subject or business at hand shall be cautioned by the Chair and given the opportunity to conclude remarks on the subject in a decorous manner within the designated time limit. Any person failing to comply as cautioned may be found to be out of order. An individual found to be out of order shall not address the Board for the remainder of the meeting unless permission is granted by a majority vote of the Commissioners present.
2. If an individual is found to be out of order, he or she shall immediately relinquish the podium. If the person does not do so, he or she may be subject to removal from the meeting room.
3. Order shall be observed while meetings are in session. Clapping, cheering, heckling, or verbal outbursts in support of or opposition to a speaker or his or her remarks are discouraged. Interruptions of any kind will not be permitted. All attendees shall come to order when called upon to do so by the Chair. Failure to come to order may result in removal of the individual or individuals determined by the Chair to be disrupting the meeting. Persons exiting the meeting while in session shall do so in a quiet and courteous manner.
4. In the interest of public safety, no signs or placards shall be mounted on sticks, posts, poles or similar structures. Any other signs, placards, or banners shall be displayed so as not to disrupt meetings or interfere with public view of board business.

Adopted by Resolution 2017R-23

RULES FOR PUBLIC PARTICIPATION

The Board of County Commissioners recognizes the value and benefit of orderly participation of citizens during public meetings. To ensure a fair opportunity for all citizens to participate, the following rules and procedures shall apply to all citizen participation during meetings, public hearings, and workshops. These rules are supplemental to the Board's rules regarding decorum.

Public Comment at Economic Development Advisory Board Meetings. Time shall be allotted at the conclusion of each EDAB Meeting item for public comment. When called upon by the Chair and prior to making comment, the speaker shall approach the podium, identify him- or herself, state a place of residence, and state whether the speaker represents anyone other than him- or herself. The remarks of each speaker may be up to two (2) minutes. The Chair shall have discretion to afford additional time to any speaker.

Public Comment on Regular Agenda Items. Each person who wishes to address the Chair, Economic Development Director, Advisory Board member or other invited guests regarding a Regular Agenda Item shall complete one comment card for each item and submit the card or cards to County staff in the front of the meeting room. Cards shall be submitted before the meeting is called to order. When called upon by the Chair and prior to making comment, the speaker shall approach the podium, identify him- or herself, state a place of residence, and state whether the speaker represents anyone other than him- or herself. Speakers should speak clearly into the microphone. Although free to ask questions of the Advisory Board and staff, speakers are reminded that meetings are not a forum for debate between the Board Members and/or staff and the public and that responses, if any, shall be directed through the Chair. **The remarks of each speaker may be up to two (2) minutes per item.** The Chair shall have discretion to afford additional time to any speaker.

Citizen Comment. Each person who wishes to address the Commission during the Citizen Comment portion of the Agenda shall complete a comment card and submit the card to County staff in the front of the meeting room. Cards shall be submitted before the meeting is called to order. When called upon by the Chair and prior to making comment, the speaker shall approach the podium, identify him- or herself, state a place of residence, and state whether the speaker represents anyone other than him- or herself. The remarks of each speaker may be up to two (2) minutes. The Chair shall have discretion to afford additional time to any speaker.

Adopted by Resolution 2017R-23